

# MANAGEMENT SYSTEM CERTIFICATE

Certificate No:  
210914-2016-AQ-BRA-RvA

Initial certification date:  
17 December 2008

Valid:  
17 January 2020 - 17 January 2023

This is to certify that the management system of

## AVON INDUSTRIAL LTDA

Av. Interlagos, 4300, Predio ADM 1/2 AND, 04660-007, SÃO PAULO, SÃO PAULO,  
Brazil

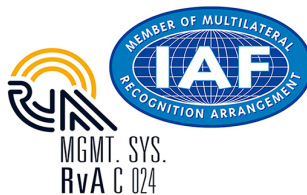
has been found to conform to the Quality Management System standard:  
**ISO 9001:2015**

This certificate is valid for the following scope:

**Manufacturing of cosmetic products such as make up (lipsticks, mascara,  
nail enamels and compact powders), fragrances, creams and lotions.**

**Fabricação de produtos cosméticos tipo maquiagem (batons, máscaras,  
esmaltes de unha e pós compactos), perfumes, cremes e loções.**

Place and date:  
**São Paulo, 14 January 2020**



The RvA is a signatory to the IAF MLA

For the issuing office:  
**DNV GL – Business Assurance**  
**Av Alfredo Egydio de Souza Aranha, 100 -**  
**Bloco D- 3º andar - Vila Cruzeiro, 04726-**  
**170, São Paulo, SP, Brazil**

**Mauricio Venturin**  
Management Representative

